

| EXPENSE ACCOUNT  | FY 2026-2027 |        |           | FY 2025-2026 |        |           | Budget +/- |
|--|--------------|--------|-----------|--------------|--------|-----------|------------|
|  | BUDGET       | C/F    | AVAILABLE | BUDGET       | C/F    | AVAILABLE |            |
| <b>MANAGER SALARY</b><br>2.8 % Increase  | 100,604      | -      | 100,604   | 98,000       | -      | 98,000    | 2,604      |
| <b>MANAGER RETIREMENT FUND</b><br>5% OF Salary   | 5,030        | -      | 5,030     | 4,900        | -      | 4,900     | 130        |
| <b>SECRETARY CLERICAL</b><br>2.8% Increase   | 91,527       | -      | 91,527    | 88,500       | -      | 88,500    | 3,027      |
| <b>CONTRACTS</b><br>Email:960, Internet:960 Zoom 300 Misc 500  | 2,300        | 500    | 2,800     | 2,500        | -      | 2,500     | (200)      |
| <b>WEBSITE</b><br>Create Capital Reserve for 2 year contract   | 1,680        | -      | 1,680     | 2,030        | -      | 2,030     | (350)      |
| <b>MUNICIPAL SOFTWARE CONTRACT</b><br>Trio Software Estimate   | 11,260       | -      | 11,260    | 10,500       | -      | 10,500    | 760        |
| <b>SOFTWARE UPGRADE</b><br>Completed   | -            | -      | -         | 3,500        | 2,500  | 6,000     | (3,500)    |
| <b>SOFTWARE HOSTING</b><br>Per Trio  | 2,500        | 500    | 3,000     | 1,500        | -      | 1,500     | 1,000      |
| <b>PRINTING</b><br>Tax Bills:500 Commit books:200 Flyers:400 Town Report:650                               | 1,700        | -      | 1,700     | 1,500        | -      | 1,500     | 200        |
| <b>POSTAGE</b><br>Tax Bills:525, Liens:1300, Flyers:500, Dog Rem 200<br>Box Fee: 220 General Postage:2500  | 5,400        | -      | 5,400     | 4,370        | -      | 4,370     | 1,030      |
| <b>TELEPHONE</b><br>160 x 12 USE C/F   | 1,200        | 800    | 2,000     | 2,300        | -      | 2,300     | (1,100)    |
| <b>GENERAL SUPPLIES</b><br>Historical Use  | 5,500        | -      | 5,500     | 5,000        | -      | 5,000     | 500        |
| <b>MACHINE PURCHASE &amp; REPAIR</b><br>Copier Lease:2400, BMV Print:200 Print Overage :400, IT Work: 5500 | 6,000        | 2,500  | 8,500     | 4,200        | 3,500  | 7,700     | 1,800      |
| <b>ADVERTISING</b><br>Historical Use   | 700          | 1,000  | 1,700     | -            | 2,000  | 2,000     | 700        |
| <b>INVESTMENT FEES</b><br>Historical   | 2,200        | -      | 2,200     | 2,000        | -      | 2,000     | 200        |
| <b>DUES</b><br>MMA:3300, BACTS:880, Other :600   | 4,200        | 500    | 4,700     | 4,400        | 400    | 4,800     | (200)      |
| <b>CAPITAL IMPROVEMENT</b><br>No budget-Carryforward 25-26   | -            | 9,750  | 9,750     | -            | 14,000 | 14,000    | -          |
| <b>CAR ALLOWANCE</b><br>Training online use Carryforward   | -            | 1,000  | 1,000     | -            | 1,000  | 1,000     | -          |
| <b>TRAINING</b><br>Use Carryforward 26-27  | -            | 1,800  | 1,800     | -            | 2,500  | 2,500     | -          |
| <b>LEGAL</b><br>Use any Carryforward to build reserve  | 20,000       | 12,000 | 32,000    | 20,000       | 3,000  | 23,000    | -          |
| <b>AUDIT</b><br>Per Auditor  | 6,500        | -      | 6,500     | 6,100        | -      | 6,100     | 400        |

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|---|--------------|--------|-----------|--------------|--------|-----------|------------|
|   | BUDGET       | C/F    | AVAILABLE | BUDGET       | C/F    | AVAILABLE |            |
| <b>HEALTH INSURANCE</b><br>9% Per Health Trust                              | 65,118       | -      | 65,118    | 59,200       | -      | 59,200    | 5,918      |
| <b>DENTAL INSURANCE</b><br>5 % Increase                                     | 1,775        | -      | 1,775     | 1,600        | -      | 1,600     | 175        |
| <b>EMPLOYEE HRA</b><br>Historical Use Calculation                           | 1,600        | -      | 1,600     | 1,600        | -      | 1,600     | -          |
| <b>EMPLOYEE INCOME PROTECTION</b><br>5 % Increase on Current Amount         | 2,207        | -      | 2,207     | 2,300        | -      | 2,300     | (93)       |
| <b>COUNCIL STIPENDS</b><br>2.8 % Increase                                   | 11,205       | -      | 11,205    | 10,910       | -      | 10,910    | 295        |
| <b>ELECTION COSTS</b><br>Election wages: 3200 Food 800                      | 4,000        | -      | 4,000     | 4,000        | -      | 4,000     | -          |
| <b>ASSESSING CONTRACTS</b><br>5% Increase                                   | 11,500       | -      | 11,500    | 10,800       | -      | 10,800    | 700        |
| <b>ASSESSING SOFTWARE LICENSE</b><br>Trio Estimate                          | 7,620        | -      | 7,620     | 7,100        | -      | 7,100     | 520        |
| <b>ASSESSING MAPPING</b><br>Carryforward 26-27                              | -            | 1,200  | 1,200     | -            | 1,200  | 1,200     | -          |
| <b>PLANNING EDUCATION &amp; SUPPLIES</b><br>Carryforward 26-27              | 200          | 2,000  | 2,200     | 200          | 2,000  | 2,200     | -          |
| <b>JANITOR</b><br>Wage: 2850, Floors:2000 Windows: 200                      | 5,000        | 2,000  | 7,000     | 6,030        | -      | 6,030     | (1,030)    |
| <b>MUNI BUILDING REPAIRS/MAINT</b><br>15K Desired use carryforward to build | 5,000        | 10,000 | 15,000    | 5,000        | 10,000 | 15,000    | -          |
| <b>MUNI BUILDING WATER</b><br>3% Increase Per Water District                | 302          | -      | 302       | 300          | -      | 300       | 2          |
| <b>MUNI BUILDING ELECTRICITY</b><br>Historical Use 450 X12                  | 5,400        | -      | 5,400     | 4,000        | -      | 4,000     | 1,400      |
| <b>MUNI BUILDING HEATING OIL</b><br>460 Gallons 24-25 (Est 3.5 p/g)         | 3,850        | -      | 3,850     | 900          | 600    | 1,500     | 2,950      |
| <b>MUNI BUILDING FURNACE/AC MAINT</b><br>Historical Use                     | -            | 900    | 900       | 200          | 700    | 900       | (200)      |
| <b>MUNI BUILDING MOWING</b><br>Per Contract                                 | 3,441        | -      | 3,441     | 3,292        | -      | 3,292     | 149        |
| <b>MUNI BUILDING SNOW REMOVAL</b><br>5% Increase                            | 6,700        | -      | 6,700     | 6,550        | -      | 6,550     | 150        |
| <b>FIRE DEPT MOWING</b><br>Per Contract                                     | 3,441        | -      | 3,441     | 3,292        | -      | 3,292     | 149        |
| <b>SECURITY</b><br>Historical   | 400          | -      | 400       | 400          | -      | 400       | -          |

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|---|--------------|-------|-----------|--------------|-------|-----------|------------|
|   | BUDGET       | C/F   | AVAILABLE | BUDGET       | C/F   | AVAILABLE |            |
| <b>FICA</b><br>.062 % Wage Estimate                                     | 16,120       | -     | 16,120    | 16,120       | -     | 16,120    | -          |
| <b>MR</b><br>.0145% Wage Estimate                                       | 3,770        | -     | 3,770     | 3,770        | -     | 3,770     | -          |
| <b>COUNTY TAX</b><br>Estimate   | 302,465      | -     | 302,465   | 249,592      | -     | 249,592   | 52,873     |
| <b>OP&amp;PREM LIAB</b><br>8 % Increase per MMA                         | 8,710        | -     | 8,710     | 8,200        | -     | 8,200     | 510        |
| <b>PUBLIC OFFICIAL LIAB</b><br>8 % Increase per MMA                     | 3,400        | -     | 3,400     | 3,000        | -     | 3,000     | 400        |
| <b>VEHICLE INS</b><br>8% Increase per MMA                               | 3,620        | -     | 3,620     | 3,660        | -     | 3,660     | (40)       |
| <b>VOLUNTEER INSURANCE</b><br>Historical                                | 50           | -     | 50        | 50           | -     | 50        | -          |
| <b>VOLUNTEER FIRE INSURANCE</b><br>Historical                           | 825          | -     | 825       | 825          | -     | 825       | -          |
| <b>UNEMPLOYMENT</b><br>Historical                                       | 50           | 1,050 | 1,100     | 50           | 1,000 | 1,050     | -          |
| <b>WORKERS COMP</b><br>6% Increase off 2256                             | 1,800        | 900   | 2,700     | 3,500        | -     | 3,500     | (1,700)    |
| <b>PAID LEAVE AND MEDICAL LEAVE</b><br>1% Wage Estimate                 | 2,600        | -     | 2,600     | 2,600        | -     | 2,600     | -          |
| <b>POLICE/SHERIFF CONTRACT</b><br>Historical                            | 7,000        | -     | 7,000     | 7,000        | -     | 7,000     | -          |
| <b>HYDRANT RENT</b><br>3 % Increase Per Water District                  | 75,795       | -     | 75,795    | 74,600       | -     | 74,600    | 1,195      |
| <b>AMBULANCE CONTRACT</b><br>Per Old Town (Flat Funded)                 | 181,200      | -     | 181,200   | 180,160      | -     | 180,160   | 1,040      |
| <b>ACO CONTRACTS</b><br>Historical                                      | 5,250        | -     | 5,250     | 4,650        | -     | 4,650     | 600        |
| <b>STREET LIGHT</b><br>Historical                                       | 28,200       | -     | 28,200    | 24,000       | -     | 24,000    | 4,200      |
| <b>SOLID WASTE PROCESSING</b><br>24-25=550 tons + to 650 90.50 P/T      | 50,825       | 8,000 | 58,825    | 48,625       | 6,000 | 54,625    | 2,200      |
| <b>SPRING &amp; FALL CLEAN UP</b><br>Neil:1500 22 tons X 110 P/T        | 5,420        | -     | 5,420     | 4,200        | -     | 4,200     | 1,220      |
| <b>RUBBISH CONTRACT</b><br>Per Contract                                 | 91,200       | -     | 91,200    | 90,000       | -     | 90,000    | 1,200      |
| <b>CHEMO POND DUMPSTER</b><br>400 p/m x 14 (Assoc Request +2 in Summer) | 5,300        | 300   | 5,600     | 3,910        | 500   | 4,410     | 1,390      |

| EXPENSE ACCOUNT   | FY 2026-2027 |         |           | FY 2025-2026 |         |           | Budget +/- |
|---|--------------|---------|-----------|--------------|---------|-----------|------------|
|   | BUDGET       | C/F     | AVAILABLE | BUDGET       | C/F     | AVAILABLE |            |
| <b>REFUSE DISTRICT DUES</b><br>650 tons 1/25 P/T  | 815          | -       | 815       | 800          | -       | 800       | 15         |
| <b>ROADWAY CONSTRUCTION</b><br>Penney Lane:100K, Reg Main 20K street sweep<br>3k, Capital Reserve:117,200 | 64,800       | 220,000 | 284,800   | 45,000       | 400,000 | 445,000   | 19,800     |
| <b>SALT &amp; SAND</b><br>Salt 78 P/T X65 ton Sand 25 P/Y x 500 yard                                      | 14,100       | 3,400   | 17,500    | -            | 15,000  | 15,000    | 14,100     |
| <b>SNOW REMOVAL</b><br>5 % Increase   | 63,600       | -       | 63,600    | 60,000       | -       | 60,000    | 3,600      |
| <b>SALT SHED ELECTRICITY</b><br>Historical  | 648          | -       | 648       | 360          | -       | 360       | 288        |
| <b>PLUMBING STIPEND MILEAGE</b><br>Carryforward 26-27   | -            | 300     | 300       | -            | 300     | 300       | -          |
| <b>CEO TRAINING</b><br>Carryforward 26-27   | -            | 400     | 400       | -            | 400     | 400       | -          |
| <b>CEO CONTRACT</b><br>2.8% Increase  | 26,350       | -       | 26,350    | 25,640       | -       | 25,640    | 710        |
| <b>GA ELEC</b><br>Possible C/F  | 200          | 500     | 700       | -            | 500     | 500       | 200        |
| <b>GA HEAT</b><br>Possible C/F  | 500          | 1,000   | 1,500     | -            | 1,000   | 1,000     | 500        |
| <b>GA GAS</b><br>Possible C/F   | 25           | 25      | 50        | -            | 25      | 25        | 25         |
| <b>GA RENT</b><br>Funding Needed  | 1,000        | -       | 1,000     | -            | 700     | 700       | 1,000      |
| <b>GA MEDICAL</b><br>Funding Needed   | 50           | 50      | 100       | -            | 50      | 50        | 50         |
| <b>GA FOOD/MEAL</b><br>Possible C/F   | 250          | 400     | 650       | -            | 500     | 500       | 250        |
| <b>BRADLEY RECREATION</b><br>No Funding   | -            | -       | -         | -            | -       | -         | -          |
| <b>HISTORICAL COMMITTEE</b><br>No Funding Donation Only   | -            | 70      | 70        | -            | 250     | 250       | -          |
| <b>NON PROFIT DONATIONS</b><br>No Funding   | -            | -       | -         | -            | -       | -         | -          |
| <b>TOWN PARK MOWING CONTRACT</b><br>Per Contract  | 2,227        | -       | 2,227     | 2,130        | -       | 2,130     | 97         |
| <b>SNOWMOBILE MISC.</b><br>Historical   | 450          | -       | 450       | 450          | -       | 450       | -          |
| <b>BLACKMAN STREAM DAM COMMISSON</b><br>Historical  | 500          | 2,500   | 3,000     | 500          | 2,000   | 2,500     | -          |
| <b>FLAGS</b><br>Increase Requested  | 1,500        | -       | 1,500     | 1,000        | -       | 1,000     | 500        |

| EXPENSE ACCOUNT                                   | FY 2026-2027 |       |           | FY 2025-2026 |       |           | Budget +/- |
|---|--------------|-------|-----------|--------------|-------|-----------|------------|
|   | BUDGET       | C/F   | AVAILABLE | BUDGET       | C/F   | AVAILABLE |            |
| <b>LIBRARY VOUCHER PROGRAM</b>                    | 2,500        | -     | 2,500     | 2,500        | -     | 2,500     | -          |
| Historical  |              |       |           |              |       |           |            |
| <b>MISCELLANEOUS GROUNDS</b>                      | 1,500        | 2,500 | 4,000     | 1,500        | 1,500 | 3,000     | -          |
| Historical Build Reserve w/Possible CF            |              |       |           |              |       |           |            |
| <b>EVERGREEN HEDGE &amp; MAINTENCE</b>            | 3,000        | 2,000 | 5,000     | 3,000        | -     | 3,000     | -          |
| Historical  |              |       |           |              |       |           |            |
| <b>EVERGREEN WATER CONTRACT</b>                   | 150          | -     | 150       | 175          | -     | 175       | (25)       |
| 3 % Increase Per Water District (one billing p/y) |              |       |           |              |       |           |            |
| <b>EVERGREEN MOWING CONTRACT</b>                  | 6,075        | -     | 6,075     | 5,810        | -     | 5,810     | 265        |
| Per Contract                                      |              |       |           |              |       |           |            |
| <b>KNAPP MOWING CONTRACT</b>                      | 3,040        | -     | 3,040     | 2,905        | -     | 2,905     | 135        |
| Per Contract                                      |              |       |           |              |       |           |            |
| <b>CARTER MOWING CONTRACT</b>                     | 2,025        | -     | 2,025     | 1,940        | -     | 1,940     | 85         |
| Per Contract                                      |              |       |           |              |       |           |            |
| <b>CEMETERY RESTORATION</b>                       | 5,000        | 4,225 | 9,225     | 5,000        | 9,325 | 14,325    | -          |
| No Change-Build Reserve                           |              |       |           |              |       |           |            |
| <b>CEMETERY SUPER</b>                             | 500          | -     | 500       | 500          | -     | 500       | -          |
| No Change   |              |       |           |              |       |           |            |
| <b>MUN CAPITAL IMPROVEMENT</b>                    | 18,500       | -     | 18,500    | 10,000       | -     | 10,000    | 8,500      |
| Increased Funding 4/21 decrease to balance        |              |       |           |              |       |           |            |
| <b>FD CAPITAL IMPROVEMENT</b>                     | 18,500       | -     | 18,500    | 10,000       | -     | 10,000    | 8,500      |
| Increased Funding 4/21 decrease to balance        |              |       |           |              |       |           |            |
| <b>FIRE DEPT GENERAL</b>                          | 1,765        | -     | 1,765     | 1,525        | -     | 1,525     | 240        |
| 12 x 57 12x90 monthly phone/Internet              |              |       |           |              |       |           |            |
| <b>STIPENDS</b>                                   | 16,000       | -     | 16,000    | 13,090       | -     | 13,090    | 2,910      |
| 2.8 % Increase                                    |              |       |           |              |       |           |            |
| <b>HEATING OIL</b>                                | 7,600        | -     | 7,600     | 6,000        | -     | 6,000     | 1,600      |
| 1600 gallons x 3.75                               |              |       |           |              |       |           |            |
| <b>MEDICAL SERVICES</b>                           | 2,215        | -     | 2,215     | 2,315        | -     | 2,315     | (100)      |
| Physicals 20 X 100 + Hep B Shots                  |              |       |           |              |       |           |            |
| <b>DUES</b>                                       | 2,055        | -     | 2,055     | 2,055        | -     | 2,055     | -          |
| NFPA 1575, Maine State 315, Penobscot 70          |              |       |           |              |       |           |            |
| Maine Fire chief 95                               |              |       |           |              |       |           |            |
| <b>WATER</b>                                      | 1,000        | -     | 1,000     | 954          | -     | 954       | 46         |
| Historical  |              |       |           |              |       |           |            |
| <b>CONTRACTS</b>                                  | 16,455       | 3,000 | 19,455    | 18,616       | -     | 18,616    | (2,161)    |
| 120, Furnance Maintenance 300, Janitor 2000       |              |       |           |              |       |           |            |
| Sprinkler Test 1040, Hose Tes 2851, Pest 780      |              |       |           |              |       |           |            |
| CF 4/6/26   |              |       |           |              |       |           |            |
| <b>HYDRANT CLEANING</b>                           | -            | 300   | 300       | 300          | -     | 300       | (300)      |
| Historical C/F 4/7/26                             |              |       |           |              |       |           |            |

| EXPENSE ACCOUNT                                  | FY 2026-2027     |                |                  | FY 2025-2026     |                |                  | Budget +/-     |
|--|------------------|----------------|------------------|------------------|----------------|------------------|----------------|
|  | BUDGET           | C/F            | AVAILABLE        | BUDGET           | C/F            | AVAILABLE        |                |
| <b>TRAINING INSTRUCTORS</b>                      | 1,500            | -              | 1,500            | 1,500            | -              | 1,500            | -              |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>ELECTRICITY</b>                               | 3,700            | -              | 3,700            | 3,700            | -              | 3,700            | -              |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>SCBA</b>                                      | 6,660            | -              | 6,660            | 6,460            | -              | 6,460            | 200            |
| Cap Res 2000, Bottles 2 x 1100, Test Pack 860    |                  |                |                  |                  |                |                  |                |
| Colibration 2000, Compressor 800                 |                  |                |                  |                  |                |                  |                |
| <b>GENERAL SUPPLIES</b>                          | 2,600            | -              | 2,600            | 2,600            | -              | 2,600            | -              |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>FUEL</b>                                      | 3,000            | -              | 3,000            | 3,000            | -              | 3,000            | -              |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>CLOTHING</b>                                  | 13,115           | 6,000          | 19,115           | 14,722           | -              | 14,722           | (1,607)        |
| Forestry 1634, 2 sets 4500, Boots 2@425 Helm     |                  |                |                  |                  |                |                  |                |
| Hoods 4 @65, Gloves, 4@75 Dress shirt 538 Lights |                  |                |                  |                  |                |                  |                |
| 530 C/F 4/6/26                                   |                  |                |                  |                  |                |                  |                |
| <b>CHEMICALS</b>                                 | 300              | -              | 300              | 250              | -              | 250              | 50             |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>TRAINING</b>                                  | 650              | 250            | 900              | 650              | -              | 650              | -              |
| Historical C/F 4/7/26                            |                  |                |                  |                  |                |                  |                |
| <b>UNCLASSIFIED COMMODITIES</b>                  | 200              | -              | 200              | 200              | -              | 200              | -              |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>COMMUNICATIONS</b>                            | 2,200            | -              | 2,200            | 1,390            | -              | 1,390            | 810            |
| Pager Repair 200, portable radios 2000           |                  |                |                  |                  |                |                  |                |
| <b>EQUIPMENT</b>                                 | 11,225           | -              | 11,225           | 11,225           | -              | 11,225           | -              |
| Meter Gas 825, Grant 2000 Hose 8400              |                  |                |                  |                  |                |                  |                |
| <b>GENERATOR</b>                                 | 1,000            | -              | 1,000            | 1,000            | -              | 1,000            | -              |
| Fuel & Service                                   |                  |                |                  |                  |                |                  |                |
| <b>REPAIRS &amp; MAINTENANCE 731</b>             | 3,000            | -              | 3,000            | 3,000            | -              | 3,000            | -              |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>REPAIRS &amp; MAINTENANCE 734</b>             | 2,300            | -              | 2,300            | 1,000            | -              | 1,000            | 1,300          |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>REPARIS &amp; MAINTENANCE 736</b>             | 1,800            | -              | 1,800            | 1,800            | -              | 1,800            | -              |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>REPAIRS &amp; MAINTENANCE 737</b>             | 1,300            | -              | 1,300            | 1,300            | -              | 1,300            | -              |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>MISCELLANEOUS REPAIRS</b>                     | 1,600            | -              | 1,600            | 1,200            | -              | 1,200            | 400            |
| Historical                                       |                  |                |                  |                  |                |                  |                |
| <b>FIRE TRUCK BOND</b>                           | 64,015           | -              | 64,015           | 64,015           | -              | 64,015           | -              |
| Year 3 Pay Off 2028                              |                  |                |                  |                  |                |                  |                |
| <b>FIRE STATION BOND PAYMENT</b>                 | 47,300           | -              | 47,300           | 47,300           | -              | 47,300           | -              |
| Per Schedule Pay off 2035                        |                  |                |                  |                  |                |                  |                |
| <b>SCHOOL TUITION</b>                            | 28,000           | -              | 28,000           | 50,000           | -              | 50,000           | (22,000)       |
| Estimate RSU 34                                  |                  |                |                  |                  |                |                  |                |
| <b>Final Totals</b>                              | <b>1,681,020</b> | <b>303,620</b> | <b>1,984,640</b> | <b>1,557,863</b> | <b>482,450</b> | <b>2,040,313</b> | <b>123,157</b> |